



Corporate Plan 2013-2015

Technical Appendix

Version 1.5


November 2013

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What we will deliver by 2015 – key priorities

<p>The Leader's portfolio Councillor Kate Hollern</p> 	<p>Strategic objective</p>	<p>Performance measures</p>	<p>Good Performance is</p>	<p>13/14 target</p>	<p>14/15 target</p>
<p>1. Community cohesion and Equalities</p>	<p>8 - WORKING WITH YOU</p>	<p>% of people who meet and talk to people from different ethnic groups to themselves</p>	<p>Higher</p>	<p>Maintain performance at 91.6%</p> <p>Maintain the ranking of the most popular places</p>	<p>Maintain performance</p> <p>Maintain the ranking of the most popular places</p>
		<p>% of people who agree that the borough is a place where people from different backgrounds get on well together</p>	<p>Higher</p>	<p>Increase performance from 58.2%</p>	<p>Increase performance</p>
		<p>Progress of delivering the BwD Cohesion Plan</p>	<p>Delivery</p>	<p>Update on Quarterly basis</p>	<p>Update on Quarterly basis</p>
		<p>Progress of delivering the corporate equality and diversity action plan</p>	<p>Delivery</p>	<p>Update on Quarterly basis</p>	<p>Update on Quarterly basis</p>
<p>2. Delivering Your Call and Engagement with residents</p>	<p>8 - WORKING WITH YOU</p>	<p>Progress on delivery of the Your Call Strategy</p>	<p>Delivery</p>	<p>Update on Quarterly basis</p>	<p>Update on Quarterly basis</p>

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		<p>Awareness of the Your Call Campaign</p>	<p>Higher</p>	<p>Increase performance from 13.1%</p>	<p>Increase performance</p>
<p>3. Driving and developing key partnerships - creating opportunities for BwD by influencing regional and national forums</p>	<p>8 - WORKING WITH YOU</p>	<p>% of residents who feel that they can influence decisions affecting their local area</p> <p>Delivery of work programme of strategic partnership bodies</p> <p>Effective management and delivery of strategic partnerships</p> <p>Leaders activity with local, regional and national forums</p>	<p>Higher</p> <p>Delivery</p> <p>Delivery</p> <p>Higher</p>	<p>Increase performance from 42.9%</p> <p>Update on Quarterly basis</p> <p>Update on Quarterly basis</p> <p>Update on Quarterly basis</p>	<p>Increase performance</p> <p>Update on Quarterly basis</p> <p>Update on Quarterly basis</p> <p>Update on Quarterly basis</p>
<p>4. Supporting a vibrant, effective and active Voluntary sector</p>	<p>8 - WORKING WITH YOU</p>	<p>% of residents that formally volunteer with any clubs or organisations.</p>	<p>Higher</p>	<p>Increase performance from 21%</p>	<p>Increase performance</p>
<p>5. Increasing public satisfaction and improving the reputation of BwD for its residents</p>	<p>6 - MAKING YOUR MONEY GO FURTHER</p>	<p>Residents perceptions of value for money</p> <p>% of residents who think the council keeps its residents informed about services</p>	<p>Higher</p> <p>Higher</p>	<p>Maintain performance at 55.2%</p> <p>Maintain performance at 60.4%</p>	<p>Maintain performance</p> <p>Maintain performance</p>


<p><u>Health and adult social care</u> Councillor Mohammed Khan <u>Health</u></p> 	<p>Strategic objective</p>	<p>Performance measures</p>	<p>Good Performance is</p>	<p>13/14 target</p>	<p>14/15 target</p>
<p>1. Making sure the Council delivers on its new responsibilities for health as part of the NHS reforms</p>	<p>7 – MANAGING IMPACT</p>	<p>Maximise BwD citizen benefits arising from new Local Authority responsibilities for health in relation to;</p> <ul style="list-style-type: none"> • Healthwatch • Public Health Transition • Health and Wellbeing Board 	<p>Delivery</p>	<p>Healthwatch: Develop an independent social enterprise with an appropriate representative organisational structure that will become Healthwatch Blackburn with Darwen by December 2013.</p> <p>Public Health: By 31st March 2014 all 50-60 NHS prevention spend contracts are reviewed and 'within budget' and service improvements are identified in at least 25% of contracts.</p> <p>Health and Wellbeing Board : 80% of membership rate HW</p>	<p>Healthwatch: Healthwatch to meet all contractual targets by April 2015.</p> <p>Public Health: By 31st March 2015 all 50-60 NHS prevention spend contracts are 'within budget' and service improvements are identified in at least 50% of contracts.</p> <p>Health and Wellbeing Board : Review target Jan / Feb 2014</p>

	3- HEALTH & WELLBEING	Establishment of a single Local Authority commissioned service for public health, adults and children's services.	Delivery	At least 25% of new Local Authority public health services re-designed to provide integrated delivery with children's or adults services from 1/4/14	Establish and implement new BwD integrated wellbeing service for citizens by 31/3/15
2. Joining up the planning, buying and delivery of public health, adults and children's services	3- HEALTH & WELLBEING	Better outcomes in: <ul style="list-style-type: none"> • Stop smoking • Adult physical activity • Successful drug treatment 	Higher	<p>Stop smoking – Increase 4 week quitters on 12/13 NHS target by 5% = 1,470</p> <p>Physical activity – a) Increase Active Adults on 12/13 achievements by 2.5% b) Maintain 12/13 re: fresh free leisure attendances</p> <p>Drug treatment – a) Successful completions as a proportion of all in</p>	<p>Stop smoking – Increase 4 week quitters on 12/13 NHS target by 10% = 1,540</p> <p>Physical activity – a) Maintain 13/14 achievement Active Adults b) Maintain 12/13 re: fresh free leisure attendances</p> <p>Drug treatment – a) Successful completions as a proportion of all in</p>
3. Making sure services commissioned by public health deliver the outcomes we have set out in the Health and Wellbeing Strategy	3- HEALTH & WELLBEING		Higher		

	<p>treatment</p> <p>Opiate clients (adults) 10% Non-Opiate (adults) 52%</p> <p>b) Proportion of all in treatment, who successfully completed treatment and did not re-present within 6 months</p>	<p>treatment</p> <p>Opiate clients (adults) 8% Non-Opiate (adults) 50%</p> <p>b) Proportion of all in treatment, who successfully completed treatment and did not re-present within 6 months</p>			
	<p>Opiate clients (adults) 8% Non-Opiate (adults) 50%</p> <p>b) Proportion of all in treatment, who successfully completed treatment and did not re-present within 6 months</p>	<p>Opiate clients (adults) 6% Non-Opiate (adults) 50%</p> <p>All adults 14%</p>	<p>Lower</p> <p>Higher</p>	<p>Reduce differences in life expectancy between BwD and the national average year on year.</p> <p>Increase BwD citizen life expectancy year on year.</p>	<p>3 – HEALTH & WELLBEING</p>
	<p>treatment</p> <p>Opiate clients (adults) 10% Non-Opiate (adults) 52%</p> <p>b) Proportion of all in treatment, who successfully completed treatment and did not re-present within 6 months</p>	<p>Opiate clients (adults) 8% Non-Opiate (adults) 52%</p> <p>All adults 16%</p>			<p>4. Improving the health and wellbeing of local residents so that their health compares well with other parts of the country</p>


<p>Health and adult social care Councillor Mohammed Khan</p> <p>Adults</p> 	<p>Strategic objective</p>	<p>Performance measures</p>	<p>Good Performance is</p>	<p>13/14 target</p>	<p>14/15 target</p>
<p>1. Engaging with local residents and supporting people within communities to do more to help each other</p>	<p>8 - WORKING WITH YOU</p>	<p>Increase in the numbers of older people supported through Good Neighbour schemes</p>	<p>Higher</p>	<p>460</p>	<p>600</p>
<p>2. Putting support in place early so that people can stay independent for longer</p>	<p>3 – HEALTH & WELL-BEING</p>	<p>Proportion of people still at home 91 days after leaving hospital via reablement</p>	<p>Higher</p>	<p>88%</p>	<p>88%</p>
<p>3. Joining up services so there is seamless support for people with significant needs and their carers</p>	<p>5 - VULNERABLE PEOPLE</p>	<p>i) Permanent admissions to residential and nursing homes, per 100,000 population. ii) Unplanned hospitalisation for chronic ambulatory care sensitive conditions (adults over 18): rate per 100,000 population.</p>	<p>Lower Lower</p>	<p>195 Reduce – awaiting NHS confirmation</p>	<p>185 Reduce – awaiting NHS confirmation</p>
<p>4. Enabling and empowering the people who receive our care services by providing choice and</p>	<p>8 - WORKING WITH YOU</p>	<p>Proportion of people using social care who receive self-directed support, and those</p>	<p>Higher</p>	<p>75%</p>	<p>80%</p>

control		receiving direct payments			
5. Safeguarding vulnerable people	5 - VULNERABLE PEOPLE	<p>Safeguarding activity and outcome monitoring: local indicator, with 3 sub-measures:</p> <ul style="list-style-type: none"> a) Total number of safeguarding alerts b) Proportion of alerts which result in a referral to the safeguarding team, as an 'allegation' c) Proportion of referrals which result in an investigation 	Higher Higher Higher	410 75% 32%	430 77% 34%


Resources Councillor Andy Kay 	Strategic objective	Performance measures	Good Performance is	13/14 target	14/15 target
1. Managing the budget and making sure services deliver value for money and delivering our transformation programme	6 – MAKING YOUR MONEY GO FURTHER	% of the budget saving and transformation programme achieved	Higher	98%	98%
2. Supporting residents through the changes of welfare reform	7 – MANAGING IMPACT	Achieve a breakeven or underspend against overall cash limit	Delivery	Overall 1% tolerance	Overall 1% tolerance
		Implement changes to Council Tax Support reforms	Delivery	Implement local scheme	Review local scheme
		Implement changes to overall welfare reforms including the social fund	Delivery	key deliverables: Operational Social Fund, New Advice Service, New OSS facility	key deliverables: Partial withdrawal of HB and introduction of Universal Credit
		Benefits processing times - Average time to assess new claims	Lower	22-25 days	22-25 days
		Benefits processing times - Average time to assess change in circumstances	Lower	13 days	13 days

<p>3. Delivering our ICT strategy: finding new, improved and flexible ways of providing services with the help of technology</p>	<p>9 - HIGH QUALITY SERVICES</p>	<p>Increase uptake by customers of the services offered online</p> <ul style="list-style-type: none"> No. of services from the website that can be complete by the customer in one action (i.e. no need to download form, fill it in and then send it back to the Council) No. of transactions initiated No. of contacts online, face to face, by phone No. of 404 page not found errors. <p>SOCITM Survey perception of website</p>	<p>Higher</p> <p>Higher</p> <p>Higher</p> <p>Lower</p> <p>Higher</p>	<p>Establish baselines by quarter 3</p> <p>Establish baselines by quarter 3</p> <p>Establish baseline</p>	<p>Target to be established in q3 2013/14</p> <p>Target to be established in q3 2013/14</p> <p>To monitor baseline</p>
<p>4. Continuing to focus on getting best use out of all of our property and assets</p>	<p>6 - MAKING YOUR MONEY GO FURTHER</p>	<p>Performance of investment estate portfolio:</p> <p>a) Additional income generated from the investment portfolio</p> <p>b) Increase / Maximise occupancy rate</p> <p>Accommodation review</p> <p>a) Deliver cashable savings</p> <p>b) Reducing cost of providing accommodation to staff</p>	<p>a) Higher</p> <p>b) Higher</p> <p>a) Higher</p> <p>b) Lower</p>	<p>Increase on baseline</p> <p>Increase on baseline</p> <p>£130,000 Update on a quarterly basis</p>	<p>Increase on 2013/14</p> <p>Increase on 2013/14</p> <p>£389,000 Update on a quarterly basis</p>
<p>5. Developing the organisation and its people</p>	<p>9 - HIGH QUALITY SERVICES</p>	<p>Staff sickness absence</p> <ul style="list-style-type: none"> Reduce incidence of formal grievances initiated in year Reduce incidence of formal disciplinary cases initiated in year 	<p>Lower</p> <p>Lower</p> <p>Lower</p>	<p>8 days</p> <p>35</p> <p>60</p>	<p>8 days</p> <p>30</p> <p>50</p>

		<ul style="list-style-type: none"> • Improve business management of most serious disciplinary cases by reduction in days suspended to normally no longer than 40 working days (excluding external factors) • Continued reduction in year on year accidents at work. • Continued reduction year on year of near misses • On-going positive progression towards workforce representation targets linking to recommendations and outcomes from Annual Equality Watch report • Delivery of the Employee Survey with increased take up. • Improved employee satisfaction levels – staff survey year on year 	<p>Lower</p> <p>Lower</p> <p>Lower</p> <p>Higher</p> <p>Higher</p> <p>Higher</p> <p>Higher</p> <p>Higher</p> <p>Higher</p> <p>Higher</p>	<p>45</p> <p>399 indicates a 10% reduction in line with HR Business Plan</p> <p>Establish baseline</p> <p>Establish baseline</p> <p>50%</p> <p>70%</p> <p>75%</p> <p>65%</p>	<p>40</p> <p>Improve on baseline</p> <p>Improve on baseline</p> <p>Improve on baseline</p> <p>60%</p> <p>75%</p> <p>90%</p> <p>75%</p>
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<p>Children's Services Councillor Frank Connor</p> 	Strategic objective	Performance measures	Good Performance is	13/14 target	14/15 target
<p>1. Strengthening the voice and influence of the child (especially the most vulnerable) and increasing the impact of their voice in the design and delivery of services</p>	<p>4 - YOUNG PEOPLE</p>	<p>Participation of Looked after Children in reviews</p>	<p>Higher</p>	<p>95%</p>	<p>95%</p>
<p>2. Review with partners all of the commissioning functions in Children's Services including our priorities and in particular the health interface</p>	<p>4 - YOUNG PEOPLE</p>	<p>Number of instances where service user views have been sought and/or influenced service delivery and design</p>	<p>Higher</p>	<p>Increase on baseline</p>	<p>Increase on 13/14</p>
<p>3. Continue to build on successful partnerships to design and implement a locally delivered, more</p>	<p>8 - WORKING WITH YOU</p>	<p>% of commissions judged as performing good or better.</p>	<p>Higher</p>	<p>60%</p>	<p>75%</p>
<p>3. Continue to build on successful partnerships to design and implement a locally delivered, more</p>	<p>8 - WORKING WITH YOU</p>	<p>Increase the number of families receiving help through Common Assessment Framework and Early Help offer to reduce number of child in need cases open to social care</p>	<p>Higher</p>	<p>300</p>	<p>400</p>

targeted and affordable early help strategy		Number of open Child In Need cases (excluding Looked After Children, Child Protection & care leavers)	Lower	950	900
4. To change the way we deliver our social care services in-line with national and legal Ofsted requirements	5 - VULNERABLE YOUNG PEOPLE	Results of Ofsted inspections	Deliver	Good or better	Good or better
		Average number of days for adoption of children in care	Lower	639	600
		% of referrals that are repeat referrals within 12 months of a previous referral	Lower	20%	18%
		% of children becoming subject of Child Protection plans for the second or subsequent time	Lower	10%	10%
		Development of integrated service provision for complex needs	Milestones achieved	Milestones achieved	Milestones achieved
		Alignment of budgets across health and the local authority	Milestones achieved	Milestones achieved	Milestones achieved
5. To develop a new integrated holistic service for children and young people with complex needs 0 – 25 and their families	5 - VULNERABLE YOUNG PEOPLE				

<p>Schools and Education Councillor Dave Harling</p> 	<p>Strategic objective</p>	<p>Performance measures</p>	<p>Good Performance is</p>	<p>13/14 target</p>	<p>14/15 target</p>
<p>1. Developing an effective business model, with new and improved services for trading with the wider education sector</p>	<p>4 - YOUNG PEOPLE</p>	<p>Income generation of traded services to increase to meet an additional 10% of gross cash limited service costs over 3 years</p>	<p>Higher</p>	<p>Target of 14.59% by 2014/15</p>	<p>Target of 14.59% by 2014/15</p>
<p>2. Implementing the new schools funding reforms, including the assessment of the impact of the Government's new funding formula</p>	<p>4 – YOUNG PEOPLE</p>	<p>% of schools rating overall services provision as good or outstanding</p>	<p>Higher</p>	<p>70%</p>	<p>75%</p>
<p>3. Working with schools and other stakeholders to review and develop a fit for purpose special educational needs strategy</p>	<p>4 - YOUNG PEOPLE</p>	<p>Number of schools in deficit</p>	<p>Lower</p>	<p>Less than or equal to 2 by 2014/15</p>	<p>Less than or equal to 2 by 2014/15</p>
<p>3. Working with schools and other stakeholders to review and develop a fit for purpose special educational needs strategy</p>	<p>4 - YOUNG PEOPLE</p>	<p>Funding arrangements agreed by school forum</p>	<p>Deliver</p>	<p>Submit to Department for Education</p>	<p>Submit to Department for Education</p>
<p>3. Working with schools and other stakeholders to review and develop a fit for purpose special educational needs strategy</p>	<p>4 - YOUNG PEOPLE</p>	<p>% of children with identified SEN achieving 2 levels of progress in English and in Maths from Key Stage 1 to Key Stage 2</p>	<p>Higher</p>	<p>Achieve at or above national median values for 2013/14</p>	<p>Achieve at or above national median values for 2014/15</p>

				Higher	Achieve at or above national median values for 2013/14	Achieve at or above national median values for 2014/15
		% of children with identified SEN achieving 3 levels of progress in English and in Maths from Key Stage 2 to Key Stage 4	Higher			
4. Reviewing and redefining the Council's role in ensuring education excellence for all, through strong partnerships and a shared vision	4 - YOUNG PEOPLE	Difference in achievement between those children eligible for free school meals and all other pupils within the Borough <ul style="list-style-type: none"> • Key Stage 2 English and Maths 4+ • GCSE 5 x A-C including English and Maths 	Lower Lower	17% 20%	16% 19%	
5. Reviewing, developing and agreeing with learning providers a revised education improvement strategy for learners 0-19	4 - YOUNG PEOPLE	Number of schools judged as inadequate by Ofsted	Lower	Less than or equal to 3 by 2014/15	Less than or equal to 3 by 2014/15	


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<u>Regeneration</u> Councillor Maureen Bateson 	Strategic objective	Performance measures	Good Performance is	13/14 target	14/15 target
1. Creating more jobs and especially jobs for local people	1 - JOBS	Economic Activity Rate (% of working age people in employment and/or seeking employment) Numbers of people employed as a result of funding support from the Council's Assistance to Industry Programme JCP+ notified vacancies Planning approval outcomes - jobs Local Plan (Site Allocations DPD) preparation – targeted growth	Higher Higher Higher Higher Deliver	68.9% 55 1,679 1800 Publish Draft Local Plan	69.5% 60 1,829 1800 Adopt Local Plan
2. Work with local businesses to help them grow and prosper	1 - JOBS	Number of businesses with business buddies % of Council spend with businesses in Pennine Lancashire Increase in apprenticeships	Higher Higher Higher	120 45% 1,990	150 50% 2,050


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<p>3. Improving skills to allow local people to access local jobs</p>	<p>1 - JOBS</p>	<p>% of residents with level 4 or above qualifications % with no qualifications</p>	<p>Higher Lower</p>	<p>23.9% 16.7%</p>	<p>24.9% 16.2%</p>
<p>4. Promote our successful town centres, including our markets</p>	<p>1 - JOBS</p>	<p>Town centre vacancy levels – Blackburn and Darwen (%) Market occupancy – Blackburn and Darwen (%) Businesses within Blackburn Town Centre Business Improvement District</p>	<p>Lower Higher Higher</p>	<p>17.0 (B) 14.0 (D) 85% (B) 85% (D) 500</p>	<p>17.0 (B) 14.0 (D) 90% (B) 85% (D) 500</p>
<p>5. Delivering long term investment in major capital and infrastructure projects, including highways and transportation</p>	<p>1 - JOBS</p>	<p>Transport investment (£m) Planning approval outcomes – investment (£m) Highway in need of repair (%) Street lights in need of repair (%)</p>	<p>Higher Higher Lower Lower</p>	<p>£18.6m (Local Transport Plan £3,164,000, Town Centre Transport £150,000, LSTF £586,500, Pennine Reach £14,280,000, BSF £415,000) £247m</p> <p>25% 5%</p>	<p>£20.1m (Local Transport Plan £3,215,000, LSTF £401,500, Pennine Reach £16,500,000) £283m</p> <p>17% 2%</p>

		<p>Progress in delivering key infrastructure projects:</p> <ul style="list-style-type: none"> • Penning Reach • Cathedral quarter • Former Blackburn market site • Freckleton Street link road 	Delivery	Deliver project plan	Deliver project plan
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<p><u>Neighbourhoods, Housing and Customer Services</u> Councillor Yusuf Jan-Virmanani</p> 	Strategic objective	Performance measures	Good Performance is	13/14 target	14/15 target
<p>1. Provide services that help the Council talk with and listen to its residents and communities and help them work together to solve problems, including helping adults to learn new skills and gain experience</p>	<p>8 - WORKING WITH YOU</p>	<p>Number of people engaged on capacity building activity (namely Ward Solution Meetings, Health Community Partnership events and Work Clubs)</p>	<p>Higher</p>	<p>5700</p>	<p>5700</p>
<p>2 Help and support residents and communities through government changes to benefits</p>	<p>1 - JOBS</p>	<p>Number of people on skills programmes</p> <p>Number of learners achieving</p> <p>a) a qualification</p> <p>b) employment</p>	<p>Higher</p> <p>Higher</p> <p>Higher</p>	<p>3051</p> <p>700</p> <p>534</p>	<p>3051</p> <p>700</p> <p>534</p>
	<p>2 - HOUSING</p>	<p>Households prevented from becoming homeless</p>	<p>Higher</p>	<p>480</p>	<p>480</p>
	<p>5 - VULNERABLE PEOPLE</p>	<p>Advice Services implementation of new model</p> <p>Debt</p> <ul style="list-style-type: none"> o Money advice cases o Total Debt 	<p>Higher</p> <p>Higher</p>	<p>304</p> <p>£2,782,347</p>	<p>334</p> <p>£3,030,581</p>

<p>built. Also address issues related to privately rented accommodation</p>		<p>Ensure that Home Improvement Agency and Selective Licensing scheme improve residents' health and quality of life by addressing private sector housing issues, particularly:</p> <ul style="list-style-type: none"> a) Increasing the number of private sector homes that have hazards (category 1 & 2) removed b) Increasing the number of empty properties that are brought back to use 	<p><i>Higher</i></p> <p><i>Higher</i></p>	<p>1122</p> <p>45</p>	<p>1192</p> <p>85</p>
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<p><u>Environment</u></p> 	<p>Strategic objective</p>	<p>Performance measures</p>	<p>Good Performance is</p>	<p>13/14 target</p>	<p>14/15 target</p>
<p>1. Working with residents to improve the appearance and cleanliness of their streets and open spaces, particularly through the Your Call campaign</p>	<p>8 - WORKING WITH YOU</p>	<p>Number of Your Call clean up events held</p> <p>Number of citizens attending Your Call clean-up events</p> <p>Ensure that the ratio of actions taken to the number of fly-tipping incidents recorded does not drop below 2:1</p>	<p>Higher</p> <p>Higher</p> <p>Higher</p>	<p>10 per month April to September, 4 per month October to March</p> <p>2000 per annum</p> <p>Ratio of actions to incidents not to drop below 2:1</p>	<p>10 per month April to September, 4 per month October to March</p> <p>2000 per annum</p> <p>Ratio of actions to incidents not to drop below 2:1</p>
<p>2. Increasing recycling and diverting waste from landfill whilst delivering a quality waste service</p>	<p>8 - WORKING WITH YOU</p>	<p>% of waste recycled NI 192</p> <p>KG of waste not recycled/composted per household per annum</p>	<p>Higher</p> <p>Lower</p>	<p>45%</p> <p>548KG</p>	<p>45.5%</p> <p>550KG</p>

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3. Managing and responding to flooding and other environmental risks	9 - HIGH QUALITY SERVICES	Establish joint protocol with the Environment agency	Deliver	Protocol to be established 100% by March 2014	Monitor established protocol
4. Helping our residents to improve their health and well-being by providing high quality green and open spaces	3 – HEALTH & WELLBEING	Reduction in carbon emissions from the Council's buildings and operations	Lower	5% reduction on 2012/13	5% reduction on 2013/14
5. Improving community well-being by delivering effective licensing and enforcement activities	3 – HEALTH & WELLBEING	<p>Number of funding applications developed by parks supporters and friends groups that are supported by Environmental Services</p> <p>Number of bowling greens transferred to community ownership</p> <p>% of people using outdoor space for exercise/health reasons</p> <p>% of noise nuisance complaints satisfactorily resolved</p> <p>% of food businesses achieving 3 Star and above rating on the National Food Hygiene Rating Scheme</p> <p>Number of businesses signing up to the Recipe for Health scheme</p> <p>Number of formal interventions for smoking in enclosed premises (related to shisha)</p> <p>% of alcohol retailers compliant with licensing conditions</p>	Higher	<p>8</p> <p>6</p> <p>Increase on baseline</p> <p>To be agreed once baseline established</p> <p>90%</p> <p>22</p> <p>25</p> <p>To be agreed once baseline established</p>	<p>8</p> <p>6</p> <p>Increase on 2013/14</p> <p>To be agreed once baseline established</p> <p>91%</p> <p>23</p> <p>26</p> <p>To be agreed once baseline established</p>

<p>Leisure, Culture and Young People Councillor Damian Talbot</p> 	<p>Strategic objective</p>	<p>Performance measures</p>	<p>Good Performance is</p>	<p>13/14 target</p>	<p>14/15 target</p>
<p>1. Community Voice - to ensure that residents are able to help shape local services and that we continue to work with the hundreds of volunteers helping to deliver our leisure and cultural offer</p>	<p>8 - WORKING WITH YOU</p>	<p>Number of volunteers hours supporting CLS&YP service delivery Number of youth engagement activities</p>	<p>Higher Higher</p>	<p>11,580 hours 5 events</p>	<p>13,890 hours 5 events</p>
<p>2.Strategic Review of Leisure and Culture Assets - looking at all our leisure services and supporting the on-going regeneration of Blackburn and Darwen town centres</p>	<p>9 - HIGH QUALITY SERVICES</p>	<p>Delivery of strategic review of Leisure and Culture assets Development of the new Blackburn leisure facility</p>	<p>Deliver Deliver</p>	<p>Delivery of Witton Park Athletics facility Development of new Blackburn leisure facility</p>	<p>Agreement and delivery of borough's leisure offer Delivery of new Blackburn leisure facility</p>
<p>3. Health & Wellbeing - developing an integrated health and wellbeing service in partnership with other Council departments, the third sector and local health organisations</p>	<p>3 - HEALTH & WELLBEING</p>	<p>Numbers of health intervention / activities delivered Increase in attendances for leisure and health services (including courts & pitches)</p>	<p>Higher Higher</p>	<p>9,250 health interventions delivered 871,250 attendance</p>	<p>8,750 health interventions delivered 893,031 attendance</p>

which encourages people to make healthy lifestyle choices.		Integrated health and wellbeing service	Deliver	Consultation and design of an integrated borough-wide health and wellbeing service	Implement a neighbourhood Health and Well-being service and key measures
<p>4. Young People - Developing a borough wide, integrated offer for children and young people in partnership with other Council departments, the Youth Zone and other 3rd sector youth organisations</p>	<p>4 - YOUNG PEOPLE</p>	<p>Number of YPS sessions per week (average)</p> <p>Reach: % of the 13-19 population which the Young People's Service have contact with</p> <p>Number of junior visits generated through CLS&YP services</p> <p>Developing a borough wide, integrated offer for children and young people</p>	<p>Higher</p> <p>Higher</p> <p>Higher</p> <p>Deliver</p>	<p>80</p> <p>25%</p> <p>483,000 participation</p> <p>Implementation of the young people's strategy inc. outcomes framework</p>	<p>72</p> <p>25%</p> <p>507,000 participation</p> <p>Refresh Young People's Strategy inc. outcome framework</p>
<p>5. Culture and Creativity - Developing a vision for Blackburn with Darwen as part of a creative and cultural Pennine Lancashire. Promoting culture's contribution to social regeneration and community cohesion within the borough</p>	<p>6 - MAKING YOUR MONEY GO FURTHER</p>	<p>Number of art projects supported</p> <p>Number of shows at KGH and DLT</p> <p>Number of attendances at KGH and DLT</p>	<p>Higher</p> <p>Higher</p> <p>Higher</p>	<p>30</p> <p>225</p> <p>178,000</p>	<p>30</p> <p>225</p> <p>178,000</p>